

**KENNEDY KRIEGER
INSTITUTE, INC. AND AFFILIATES**
Consolidated Financial Statements and
Supplemental Information
June 30, 2025 and 2024

Kennedy Krieger Institute, Inc. and Affiliates
Index
June 30, 2025 and 2024

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Report of Independent Auditors

To the Board of Directors of Kennedy Krieger Institute, Inc.

Opinion

We have audited the accompanying consolidated financial statements of Kennedy Krieger Institute, Inc. and its affiliates (the "Company"), which comprise the consolidated balance sheets as of June 30, 2025 and 2024, and the related consolidated statements of operations, of changes in net assets and of cash flows for the years then ended, including the related notes (collectively referred to as the "consolidated financial statements").

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Company as of June 30, 2025 and 2024, and the results of its operations, its changes in net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (US GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are required to be independent of the Company and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for one year after the date the consolidated financial statements are available to be issued.



Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with US GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the consolidated financial statements.

In performing an audit in accordance with US GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the consolidated financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the consolidated financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Company's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

PricewaterhouseCoopers LLP

Baltimore, Maryland
September 25, 2025

Kennedy Krieger Institute, Inc., and Affiliates
Consolidated Balance Sheets
June 30, 2025 and 2024
(in thousands)

	2025	2024
Assets:		
Current assets:		
Cash and cash equivalents	\$ 15,367	\$ 12,714
Patient receivables, less allowances of \$10,270 and \$11,087	35,908	33,058
Grant and contract receivable	12,424	12,351
Tuition receivable	7,780	7,936
Pledges receivable, due in 1 year	3,155	8,329
Prepaid expenses and other	6,299	5,787
Total current assets	80,933	80,175
Noncurrent assets:		
Property and equipment, net	148,960	149,154
Right of use assets	42,412	45,483
Investments:		
Board designated endowment	76,889	70,781
Investments limited as to use	12,403	11,185
Pension asset	10,197	7,857
Pledges receivable, due in more than 1 year, less allowances of \$2,457 and \$2,040	8,450	1,349
Total noncurrent assets	299,311	285,809
Total assets	\$ 380,244	\$ 365,984
Liabilities and Net Assets:		
Current liabilities:		
Accounts payable and accrued expenses	\$ 44,001	\$ 46,444
Line of Credit	8,517	-
Deferred grant revenue	2,437	2,207
Current portion of lease liabilities	4,164	3,286
Current portion of long term debt	4,727	4,513
Total current liabilities	63,846	56,450
Long-term liabilities:		
Long term debt, net	66,417	71,076
Lease liabilities	42,073	43,973
Interest rate swap	1,840	1,187
Other long-term liabilities	3,512	3,006
Total long-term liabilities	113,842	119,242
Total liabilities	177,688	175,692
Net assets:		
Without donor restrictions	152,114	143,947
With donor restrictions	50,442	46,345
Total net assets	202,556	190,292
Total liabilities and net assets	\$ 380,244	\$ 365,984

See accompanying notes to consolidated financial statements

Kennedy Krieger Institute, Inc., and Affiliates
Consolidated Statements of Operations and Changes in Net Assets
Years Ended June 30, 2025 and 2024
(in thousands)

	2025	2024
Operating revenues:		
Patient service revenue, net of contractual allowances	\$ 288,689	\$ 265,312
Bad debt expense	<u>(7,514)</u>	<u>(9,900)</u>
Net patient service revenue	281,175	255,412
Tuition revenue	61,358	56,523
Grant and contract revenue	59,951	56,652
Net assets released for operating activities	5,157	7,894
Investment earnings used for operating activities	2,655	2,707
Contributions without donor restrictions, net	1,327	1,568
Other operating revenues	<u>761</u>	<u>386</u>
Total operating revenues	<u>412,384</u>	<u>381,142</u>
Operating expenses:		
Salaries, wages and benefits	312,040	283,338
Supplies, purchased services, and other	77,255	74,956
Depreciation and amortization	13,016	12,983
Lease expense	5,276	5,242
Interest	<u>3,550</u>	<u>3,993</u>
Total operating expenses	<u>411,137</u>	<u>380,512</u>
Operating revenues over operating expenses	<u>1,247</u>	<u>630</u>
Nonoperating activity:		
Investment return, net	6,578	6,475
Unrealized gain (loss) on interest rate swaps	(545)	1,186
Fundraising expenses related to contributions with donor restrictions	<u>(3,834)</u>	<u>(1,935)</u>
Net nonoperating activities	<u>2,199</u>	<u>5,726</u>
Excess of revenue over expenses	<u>\$ 3,446</u>	<u>\$ 6,356</u>

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See accompanying notes to consolidated financial statements

Kennedy Krieger Institute, Inc., and Affiliates
Consolidated Statements of Operations and Changes in Net Assets
Years Ended June 30, 2025 and 2024
(in thousands)

	2025	2024
Net assets without donor restrictions:		
Excess of revenue over (under) expenses	\$ 3,446	\$ 6,356
Net assets released from restriction for property and equipment	2,126	7,026
Change in funded status of defined benefit plan	<u>2,595</u>	<u>4,378</u>
Increase/(decrease) in net assets without donor restrictions	8,167	17,760
Net assets without donor restrictions, beginning of year	<u>143,947</u>	<u>126,187</u>
Net assets without donor restrictions, end of year	<u>152,114</u>	<u>143,947</u>
Net assets with donor restrictions:		
Contributions with donor restrictions	11,380	11,814
Net assets released from restrictions for operations	(5,157)	(7,929)
Net assets released from restrictions for property and equipment	<u>(2,126)</u>	<u>(7,026)</u>
Increase in net assets with donor restrictions	4,097	(3,141)
Net assets with donor restrictions, beginning of year	<u>46,345</u>	<u>49,486</u>
Net assets with donor restrictions, end of year	<u>50,442</u>	<u>46,345</u>
Increase/(decrease) in total net assets	12,264	14,618
Total net assets, beginning of year	<u>190,292</u>	<u>175,674</u>
Total net assets, end of year	<u>\$ 202,556</u>	<u>\$ 190,292</u>

See accompanying notes to consolidated financial statements

Kennedy Krieger Institute, Inc., and Affiliates
Consolidated Statements of Cash Flows
Years Ended June 30, 2025 and 2024
(in thousands)

	2025	2024
Cash flows from operating activities:		
Change in net assets	\$ 12,264	\$ 14,618
Adjustments to reconcile change in net assets to net cash provided by operating activities:		
Depreciation and amortization	13,016	12,983
Net realized and changes in unrealized gains on investments	(8,110)	(8,177)
Change in pension asset	(2,595)	(4,378)
Change in fair value of interest rate SWAP liability	653	(886)
Restricted contributions	2,681	(97)
Changes in assets and liabilities:		
Patient receivable	(2,850)	(5,979)
Other receivables	84	(5,367)
Pledge receivables	(1,928)	3,710
Right-of-use asset	3,072	2,944
Prepaid expenses and other assets	(512)	(344)
Accounts payable and accrued expenses	(2,443)	6,266
Deferred grant revenue & other liabilities	230	410
Pension asset	254	866
Other liabilities	506	558
Operating lease liability	(397)	(2,182)
Net cash flows provided by operating activities	<u>13,925</u>	<u>14,945</u>
Cash flows from (used by) investing activities:		
Purchase of property and equipment, net	(12,753)	(16,486)
Changes in investments and assets limited to use	783	3,036
Net cash (used in) investing activities	<u>(11,970)</u>	<u>(13,450)</u>
Cash flows from (used by) financing activities:		
Net draws on Line of Credit	8,517	-
Payments on long-term debt	(4,513)	(4,581)
Payments on financing lease obligations	(625)	(282)
Restricted contributions	(2,681)	97
Net cash provided by (used in) financing activities	<u>698</u>	<u>(4,766)</u>
Net increase (decrease) in cash and cash equivalents	2,653	(3,271)
Cash and cash equivalents, beginning of year	<u>12,714</u>	<u>15,985</u>
Cash and cash equivalents, end of year	<u>\$ 15,367</u>	<u>\$ 12,714</u>
Cash paid during the year for interest	\$ 3,931	\$ 4,259

See accompanying notes to consolidated financial statements

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

1. DESCRIPTION OF ORGANIZATION

Kennedy Krieger Institute, Inc., and Affiliates (the “Institute”) is an internationally recognized organization dedicated to improving the lives of children, adolescents and young adults through comprehensive patient care, education, and research. The Institute’s primary operating activities include healthcare services, research, training, special education, and fundraising.

The operations of the Institute are carried out through a number of legal corporate entities. The consolidated financial statements of the Institute reflect the accounts of the following separate legal corporate entities:

Kennedy Krieger Institute, Inc.
Kennedy Krieger Children’s Hospital, Inc.
Hugo W. Moser Research Institute at Kennedy Krieger, Inc.
Kennedy Krieger Education and Community Services, Inc.
Kennedy Krieger Associates, Inc.
PACT: Helping Children with Special Needs, Inc.
Kennedy Krieger Foundation, Inc.
Madison Street Properties, Inc.

Healthcare services are provided through Kennedy Krieger Children’s Hospital, Inc. and include a forty bed inpatient unit typically admitting more than 290 patients yearly, over fifty specialty outpatient clinics generating in excess of 240,000 annual visits and the training of over 400 healthcare professionals each year. Net patient service revenue generated through Healthcare activities represents approximately 68.2% and 67.0% of the Institute’s operating revenue in fiscal years 2025 and 2024.

Grant and contract revenue represents approximately 14.5% and 14.9% of the Institute’s operating revenue in fiscal years 2025 and 2024, respectively. Approximately 72.3% and 72.4% of this revenue in fiscal years 2025 and 2024, respectively, comes from departments and agencies of the United States government. Major government sponsors included the National Institutes of Health, Health Human Services, Department of Defense, Maternal and Child Health, Health Resources and Services Administration, and the Department of Education.

Special education services provided through Kennedy Krieger Education and Community Services, Inc. are conducted through nonpublic special education schools for students from kindergarten to grade eight, high school, and specialized autism programs. Tuition revenue generated through special education services represents approximately 14.9% and 14.8% of the Institute’s operating revenue in fiscal years 2025 and 2024, respectively.

Kennedy Krieger Institute, Inc., Kennedy Krieger Children’s Hospital, Inc., Hugo W. Moser Research Institute at Kennedy Krieger, Inc., Kennedy Krieger Education and Community Services, Inc., Kennedy Krieger Associates, Inc., and PACT: Helping Children with Special Needs, Inc. are Maryland nonstock corporations organized for charitable, scientific, and educational purposes and are tax-exempt under Section 501(c)(3) of the Internal Revenue Code. Kennedy Krieger Foundation, Inc. (the “Foundation”), is a Maryland stock corporation and is tax-exempt under Section 501(c)(3) of the Internal Revenue Code.

Kennedy Krieger Institute, Inc., and Affiliates
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(in thousands)

Madison Street Properties, Inc. ("MSP") is a tax-exempt supporting organization under Section 509(a)(3) of the Internal Revenue Code and is wholly owned by the Foundation. All real and personal property and leasehold rights owned by the Institute are held by MSP, that in turn leases or subleases the property back to each member of the corporate family utilizing it and also provides property management services, including maintenance, security, and housekeeping.

The Institute maintains an independent affiliation with The Johns Hopkins University. The formal relationship between the parties is set forth in an affiliation agreement whereby (i) the medical, scientific, and other professional staff of the Institute receive primary and adjunct appointments in the appropriate Johns Hopkins University Schools or departments; and (ii) each Institution's independent corporate status is retained. Goods and services are purchased and sold by each organization through arm's length transactions.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Presentation

The consolidated financial statements of the Institute have been prepared on the accrual basis, which conforms to accounting principles generally accepted in the United States of America. The consolidated financial statements include the accounts of the Institute after elimination of all intercompany accounts and transactions.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

The Institute considers all highly-liquid investments with original maturities of three months or less to be cash equivalents. These investments are carried at cost, which approximates market value.

Investments and Investment Income

Investments in equity securities with readily determinable fair values and all investments in debt securities are recorded at fair value in the Consolidated Balance Sheets.

Investment income is included in the nonoperating activity section of the Statement of Operations. Investment income includes interest and dividends, realized and unrealized gains (losses) on investments.

Allowance for Doubtful Accounts

An allowance for doubtful accounts is recorded for patient receivables which are anticipated to become uncollectible in future periods. Receivables deemed to be uncollectible have been written off.

Grant and Contract Revenue and Receivable

Grant and contract revenues are recorded through cost reimbursement arrangements when allowable costs are incurred, through service rates as services are provided or when contractual terms are satisfied. Grant and contract receivables are recorded when earned. An allowance for uncollectible grants and contracts receivable is estimated and is recorded against grant and contract receivables.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

Tuition Revenue and Receivable

Tuition revenue is recognized when earned over the school term (July to June). The Institute does not record an allowance for uncollectible tuition receivables as tuition invoices are paid in full by the local education agencies at state approved tuition rates. Local education agencies receive a substantial component of this tuition from the State of Maryland.

Pledges Receivable

Unconditional promises to give cash and other assets to the Institute are reported at fair value at the date the promise is received. Conditional promises to give and indications of intentions to give are reported at fair value at the date the commitment is received in writing.

Pledges receivable from capital campaigns and other contributions, have been recorded net of an allowance for uncollectible pledges. The allowance for uncollectible pledges receivable is estimated based on the nature and source of each pledge including pledge payment history and the donor's likelihood of honoring the commitment. The allowance is applied to pledges greater than one year. Multi-year pledges are recorded at their estimated present value using a risk-free rate of return of 3.6% and 3.9% for 2025 and 2024.

Excess of Revenue Over Expenses

The Statements of Operations include excess of revenues over (under) expenses, which is the Institute's performance indicator. Changes in net assets without donor restrictions, which are excluded from excess of revenues over expenses consistent with industry practice, include unrealized gains and losses on investments, certain pension related transactions and assets acquired using contributions which by donor restrictions were to be used for the purpose of acquiring such assets.

Investments Limited as to Use

Investments limited as to use primarily include assets held by trustees under bond indentures, self-insurance trust arrangements, deferred compensation plans and other donor restricted gift arrangements.

Property and Equipment

Property and equipment acquisitions are recorded at cost. Depreciation is calculated using the straight-line method over the following estimated useful lives:

Buildings and improvements	30-40 years
Fixed equipment	10-15 years
Computer software	5-15 years
Furniture and equipment	3-5 years

Equipment purchases under grants, where title to the equipment rests with the grantor, are recorded as expenditures of the grant and are not capitalized or depreciated.

Capital Leases

Capital leased assets are amortized over the shorter of their estimated useful lives or the lease term. Depreciation expense on capitalized leased assets is included in depreciation and amortization expenses in the Consolidated Statements of Operations.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

Deferred Financing Costs

Costs incurred related to the issuance of bonds payable have been deferred and are being amortized over the life of the bonds using the effective interest method. In fiscal year 2017, the Institute adopted ASU 2015-03, "Simplifying Presentation of Debt Issuance Costs". These debt issuance costs are now presented as a deduction from the carrying value of the associated debt.

Accrued Expenses

Accrued expenses are operating expenses that have been incurred but which have not been paid as of the balance sheet date. These expenses are typically periodic and due within one year or less. They include expenses incurred for payroll, employee benefits, subcontracts, interest and other operating items.

Deferred Grant Revenue

Deferred grant revenue has been recorded to reflect the portion of cash received on awarded grants where the grantor restrictions for its use have not been satisfied. Typically, the donor restrictions are satisfied within a year, therefore, deferred grant revenue is classified as a current liability.

Net Assets

Net assets without donor restrictions include undesignated amounts as well as amounts designated by the Board for a specific purpose. Net assets with donor restrictions are held by the Institute and consist primarily of amounts contributed to the Institute by donors with purpose restrictions. The Institute also has net assets with donor restrictions that are perpetual in nature. Earnings on these assets are available for use as specified by the donors.

Estimated Professional and General Liability Costs

The provision for estimated professional and general liability claims includes estimates of the ultimate costs for both reported claims and claims incurred but not reported.

Derivatives

The use of derivatives by the Institute is generally limited to an interest rate swap. The Institute follows accounting guidance on derivative financial instruments that are based on whether the derivative instrument meets the criteria for designation as cash flow or fair value hedges. The criteria for designating a derivative as a hedge include the assessment of the instrument's effectiveness in risk reduction, matching of the derivative instrument to its underlying transaction, and the assessment of the probability that the underlying transaction will occur. The Institute's only derivative financial instrument is an interest rate swap agreement without hedge accounting designation.

The Institute recognizes the fair value of its interest rate swap as a liability on the Consolidated Balance Sheet at fair value. The change in the fair value of this derivative is recorded as an unrealized gain or loss in the Consolidated Statements of Operations.

Pension Plan

The Institute follows current technical guidance for reporting and accounting for pension benefits provided to employees. This guidance requires recognition of the funded status of a defined benefit plan in the balance sheet as an asset or liability if the plan is over funded or underfunded, respectively. Changes in the funded status of a plan are required to be recognized in the year in which the changes occur through changes in Net assets without donor restrictions. The guidance also requires the measurement date of the plan's funded status to be the same as the company's fiscal year end.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
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(in thousands)

Short-Term Investments

Short-term investments are carried at fair value and are comprised of instruments with an average duration of 1 year.

Investments

The fair values of marketable equity, government, and fixed income securities included in long-term investments are based on quoted market prices.

Long-Term Debt Obligations

Management estimates that the fair value of long-term debt is equal to its carrying value.

Reclassifications

Certain reclassifications have been made to conform with the current year financial statement presentation.

3. NET PATIENT SERVICE REVENUE AND ALLOWANCE FOR DOUBTFUL ACCOUNTS

Net patient service revenues from inpatient and outpatient services are reported at estimated net realizable amounts from patients, third-party payers, and others for services rendered including contractual allowances with third-party payers and bad debts. The Institute has agreements with third-party payers that provide for payments to the Institute at amounts different from its established rates. Net patient service revenue is comprised of the following:

	2025	2024
Gross inpatient revenue	\$ 82,659	\$ 77,428
Less: Contractual allowances	(20,644)	(19,495)
Bad debt expense	(1,615)	(1,218)
Net inpatient revenue	<u>60,400</u>	<u>56,715</u>
Gross outpatient revenue	271,005	242,623
Less: Contractual allowances	(44,332)	(35,244)
Bad debt expense	(5,898)	(8,682)
Net outpatient revenue	<u>220,775</u>	<u>198,697</u>
Net patient service revenue	<u>\$ 281,175</u>	<u>\$ 255,412</u>

The percentage of patient service revenue generated by payer category for the fiscal years ended June 30, 2025 and 2024 is as follows:

	2025	2024
Medicaid	36%	34 %
Blue Cross	31%	32 %
Commercial insurance	27%	28 %
Self pay and other	3%	3 %
Medicare	3%	3 %
	<u>100%</u>	<u>100 %</u>

Kennedy Krieger Institute, Inc., and Affiliates
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The Allowance for Doubtful Accounts is based upon management's assessment of historical and expected net collections considering trends in healthcare insurance coverage, economic conditions, and payer mix. Management assesses the adequacy of the allowance periodically based upon historical collection and write off experience. After collection of amounts due from third-party payers, the Institute follows internal guidelines for placing certain past-due balances with collection agencies.

	2025	2024
Beginning allowance for doubtful accounts	\$ 11,087	\$ 7,458
Plus: Bad debt expense	7,514	9,900
Less: Bad debt write-offs, net of recoveries	<u>(8,331)</u>	<u>(6,271)</u>
Ending allowance for doubtful accounts	<u>\$ 10,270</u>	<u>\$ 11,087</u>

A summary of the payment arrangements with major third-party payers and patient financial assistance follows.

Maryland Medicaid

Since January 1, 2007, the Institute has been under a prospective payment system ("PPS") arrangement with the Maryland Department of Health for inpatient and outpatient services provided to Maryland Medicaid patients. Service-based per diem rates for inpatient services are annually adjusted by market basket update factors published by the Centers for Medicare and Medicaid Services ("CMS"). Outpatient services are reimbursed as a percentage of charges and subject to the lower of cost versus charges. Base year costs are trended forward annually using CMS outpatient PPS market basket update factors and compared to actual charges. No retroactive settlement occurs under these arrangements.

Out of State Medicaid

The Institute has entered into payment agreements with many out-of-state Medicaid plans. The majority of these payment agreements reflect similar rates paid by Maryland Medicaid. No retroactive settlement occurs under these agreements.

Commercial Insurance

The Institute has entered into payment agreements with commercial insurance carriers, health maintenance organizations and preferred provider organizations. The basis of payment to the Institute under these agreements includes prospectively determined rates per day or discharge, discounts from established charges and prospectively determined daily rates. No retroactive settlement occurs under these agreements.

Medicare

Certain inpatient and outpatient services rendered to Medicare beneficiaries are subject to retrospective cost-based reimbursement. Medicare cost reports have been filed through 2024 and final settled through 2021. No significant settlement due to or from the Medicare Program has been estimated and as a result no receivable or payable has been recorded at June 30, 2025 or 2024.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

Financial Assistance and Community Benefit

The Institute provides services without charge or at discounted charges to patients who meet certain criteria under its financial assistance policy. The criteria for financial assistance considers the patient or patient's family's ability to pay at time of service. The Institute uses the federal poverty guidelines to determine eligibility for free or discounted care. In addition, the Institute's policy applies to patients who are medically indigent. The Institute also offers payment plan options to assist patients who experience a financial hardship paying their hospital and professional services bills, but who might not qualify for financial assistance. Continually the Institute reviews its financial assistance policy along with providing a plain language summary of the policy that is distributed to patients at registration.

The cost for services and supplies furnished under the Institute's financial assistance policy aggregated approximately \$8,029 and \$5,991 in 2025 and 2024, respectively. The cost has been estimated based on a cost to charge ratio and applied to financial assistance charges.

In addition to patient financial assistance and payment plan options, the Institute provides various community health benefits across the developmental disability populations within the State of Maryland. The foundation of the community benefits provided envisions all persons with developmental disabilities ("DD") lead fully inclusive and meaningful lives. A community health needs assessment is completed every three years and updated annually to understand the changing needs of the community served. Based on the needs assessment completed in 2025, the top four priority areas identified included: strengthening workforce capacity, addressing the growing need for behavioral and mental health services, facilitating the transition from adolescence to adulthood, and strengthening family and community connections.

4. TUITION REVENUE

Tuition revenue generated by special education school programs is summarized as follows:

	2025	2024
High School	\$ 18,027	\$ 16,420
Lower/Middle School	19,763	18,731
Leap/Autism	9,317	9,369
Powder Mill Campus	11,545	10,984
Southern Maryland Campus	2,706	1,019
	<u>\$ 61,358</u>	<u>\$ 56,523</u>

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

Over 450 students are enrolled in special education programs each year and come from Baltimore City and many Maryland counties, Washington D.C., Virginia and other private and international sources. The percentage of tuition revenue generated by jurisdiction is as follows:

	2025	2024
Prince George's County, MD	19.0 %	19.0 %
Baltimore County, MD	15.0 %	16.0 %
Anne Arundel County, MD	14.4 %	17.0 %
Washington, DC	8.9 %	10.0 %
Montgomery County, MD	8.6 %	9.4 %
Howard County, MD	9.4 %	7.7 %
Baltimore City, MD	5.1 %	4.9 %
Other local education agencies	19.6 %	16.0 %
Total	<u>100.0 %</u>	<u>100.0 %</u>

5. GRANT AND CONTRACT REVENUE

Grant and contract revenue is generated through the following activities:

	2025	2024
Research	\$ 44,246	\$ 39,354
Community service	12,310	14,163
Training / hospital	<u>3,395</u>	<u>3,135</u>
	<u>\$ 59,951</u>	<u>\$ 56,652</u>

Research revenue includes all research initiatives funded through government and private sources. Community service revenue is derived from services provided to individuals and families with special needs in a community-based setting and is funded through government programs. Training revenue represents government funding of training programs for professionals in the field of developmental disabilities.

Grant and contract revenue includes recoveries of facility and administrative costs, with certain limitations and exclusions. Certain revenues and costs in current and prior years are subject to audit and retroactive settlement. No reserve has been recorded for any potential settlements as amounts are not known or are considered immaterial.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

6. CONTRIBUTIONS FROM FUNDRAISING ACTIVITIES

During 2025 and 2024, the Institute recognized contributions from fundraising activities as summarized below:

	2025	2024
Contributions:		
With donor restrictions	\$ 11,381	\$ 11,814
Without donor restrictions	<u>1,327</u>	<u>1,568</u>
Total contributions	<u>\$ 12,708</u>	<u>\$ 13,382</u>
Fundraising expenses:		
With donor restrictions	3,834	1,935
Without donor restrictions	<u>\$ 1,596</u>	<u>\$ 1,321</u>
Total expenses	<u>\$ 5,430</u>	<u>\$ 3,256</u>

Contributions with donor restrictions are made up of annual giving and purpose restricted contributions which are classified as net assets with donor restrictions on the Consolidated Balance Sheets. Contributions that are donor restricted to be held in perpetuity reflect gifts where the corpus cannot be utilized but where investment earnings are available for use. These contributions are also classified as net assets with donor restrictions on the Consolidated Balance Sheets. Contributions that reflect gifts with no donor restrictions are reported on the Consolidated Statements of Operations as contributions without donor restrictions, net.

Fundraising expenses are reported as operating expenses for those expenses related to contributions without donor restrictions and as nonoperating activity for those expenses related to contributions with donor restrictions. Expenses directly related to special events are netted with the revenue from those events.

7. INVESTMENTS AND INVESTMENT INCOME

	2025	2024
Board designated endowment:		
Fixed income mutual funds	\$ 20,389	\$ 19,102
Equity mutual funds	<u>56,500</u>	<u>51,679</u>
Total long-term investments	<u>76,889</u>	<u>70,781</u>
Investments limited as to use:		
Money market funds	52	82
Fixed income mutual funds	2,675	2,618
Equity securities and funds	<u>9,676</u>	<u>8,485</u>
Total assets limited to use	<u>12,403</u>	<u>11,185</u>
Total investments	<u>\$ 89,292</u>	<u>\$ 81,966</u>

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Changes in Board designated endowment investments for the years ended June 30, 2025 and 2024 are as follows:

	2025	2024
Board designated endowment investments, beginning of year	\$ 70,781	\$ 65,802
Investment return, net	8,110	8,177
Investment withdrawals	<u>(2,002)</u>	<u>(3,198)</u>
Board designated endowment investments, end of year	<u>\$ 76,889</u>	<u>\$ 70,781</u>

The Investment Committee of the Board of Directors ("Investment Committee") sets the investment policy for the Board designated endowment investments, including investment and spending guidelines. Investments are based on the objective of achieving capital appreciation and investment income. Assets are invested in a manner that is intended to achieve an average annual real return in excess of inflation while assuming an acceptable level of investment risk. To monitor the effectiveness of the investment strategy of long-term investments, performance goals are established and monitored related to benchmark indices and returns earned by comparable funds.

To satisfy its long-term rate of return objectives of the Board designated endowment investments, the Institute employs a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current income (interest and dividends). The investment policy includes a target asset allocation that is well diversified among suitable asset classes and that is expected to generate, on average, the level of expected return necessary to meet the long-term investments' objectives while assuming a level of risk (volatility) consistent with achieving that return.

The asset allocation of the Board designated endowment investments at June 30, 2025 and 2024 is summarized below. The Investment Committee regularly reviews the actual asset allocation against the target and periodically rebalances the investment, as appropriate.

	Target Allocation	Actual Allocation	
		2025	2024
Equities	70 %	73 %	73 %
Fixed income	30 %	27 %	27 %
	<u>100 %</u>	<u>100 %</u>	<u>100 %</u>

The investment policy also provides for an investment earnings withdrawal to be used in support of operating activities, as determined by Institute management, and approved through the annual budget. The annual withdrawal is calculated based on 4% of the three-year average market value of the portfolio. Calculated withdrawals under the policy are \$2,655 and \$2,707 and actual withdrawals were \$2,001 and \$3,198 in 2025 and 2024, respectively. Since policy inception, \$4,009 and \$3,355 in calculated withdrawals have been deferred as of June 30, 2025 and 2024.

Investments with a market value of \$1,605 as of June 30, 2025 and 2024 have been pledged as collateral under the Institute's self-funded unemployment insurance plan.

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Investments Limited as to Use

Investments limited as to use at June 30, 2025 and 2024 are made up of the following:

	2025	2024
Self insurance trust fund	\$ 6,988	\$ 6,187
Deferred compensation	3,512	3,006
Donor restricted fund	1,247	1,346
Planned gifts, net of reserve	361	351
Donor advised fund	295	295
Total investments limited as to use	\$ 12,403	\$ 11,185

Investment Income and Gains and Losses

Investment income and gains and losses are comprised of the following:

	2025	2024
Investment return:		
Interest and dividend income	\$ 3,838	\$ 2,840
Realized gain on investments, net	894	1,300
Less: Investment earnings appropriated for operating activities	(2,655)	(2,707)
Unrealized gain/(loss) on investments	4,501	5,043
Investment return, net	\$ 6,578	\$ 6,475

Liquidity and Availability

Financial assets at June 30, 2025 are made up of the following:

Cash	\$ 15,367
Patient receivable, net	35,908
Grant and contract receivable	12,424
Tuition receivable	7,780
Pledges receivable	11,605
Prepaid expenses and other current assets	6,299
Investments limited as to use	12,403
Long-term investments	76,889
Total financial assets	178,675
Less amounts not available:	
Investments limited as to use	12,403
Pledges receivable, in excess of 1 year	8,450
Financial assets not available to be used within one year	20,853
Financial assets available to meet general expenditures within one year	\$ 157,822

As part of the Institute's liquidity management plan, cash in excess of daily requirements is invested in either money market funds, short-term investments, or long-term investments. Investment decisions are based on anticipated liquidity needs, such that financial assets are

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available as general expenditures, liabilities, and other obligations come due. Additionally, the Institute maintains a line of credit with a bank, as discussed in Note 14.

8. FAIR VALUE MEASUREMENTS

The Institute follows the FASB's guidance on fair value measurements, which defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, establishes a framework for measuring fair value, and expands disclosures about such fair value measurements. This guidance applies to other accounting pronouncements that require or permit fair value measurements and, accordingly, this guidance does not require any new fair value measurements.

This guidance discusses valuation techniques such as the market approach, cost approach and income approach. The guidance establishes a three-tier level hierarchy for fair value measurements based upon the transparency of inputs used to value an asset or liability as of the measurement date. The three-tier hierarchy prioritizes the inputs used in measuring fair value as follows:

- Level 1 – Observable inputs such as quoted market prices for identical assets or liabilities in active markets;
- Level 2 – Observable inputs for similar assets or liabilities in an active market, or other than quoted prices in an active market that are observable either directly or indirectly; and
- Level 3 – Unobservable inputs in which there is little or no market data that requires the reporting entity to develop its own assumptions.

The financial instrument's categorization within the hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Each of the financial instruments below has been valued utilizing the market approach.

The following tables present the fair value of investments and liabilities as of June 30, 2025 and June 30, 2024, by the valuation hierarchy defined above and also presents information on the liquidity aspects of each investment.

Fair Value of Investments as of June 30, 2025				
	Level 1	Level 2	Level 3	Total Fair Value
Investments:				
Money market funds (1)	\$ 52	\$ -	\$ -	\$ 52
Fixed income mutual funds (2)	23,064	-	-	23,064
Equity securities and funds (3)	65,881	-	-	65,881
Privately held investments (4)	-	-	295	295
Total investments	<u>\$ 88,997</u>	<u>\$ -</u>	<u>\$ 295</u>	<u>\$ 89,292</u>
Liabilities:				
Interest rate swap (5)	\$ -	\$ 1,840	\$ -	\$ 1,840
Total liabilities	<u>\$ -</u>	<u>\$ 1,840</u>	<u>\$ -</u>	<u>\$ 1,840</u>

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	Fair Value of Investments as of June 30, 2024			
	Level 1	Level 2	Level 3	Total Fair Value
Investments:				
Money market funds (1)	\$ 82	\$ -	\$ -	\$ 82
Fixed income mutual funds (2)	21,720	-	-	21,720
Equity securities and funds (3)	59,869	-	-	59,869
Privately held investments (4)	-	-	295	295
Total investments	<u>\$ 81,671</u>	<u>\$ -</u>	<u>\$ 295</u>	<u>\$ 81,966</u>
Liabilities:				
Interest rate swap (5)	\$ -	\$ 1,187	\$ -	\$ 1,187
Total liabilities	<u>\$ -</u>	<u>\$ 1,187</u>	<u>\$ -</u>	<u>\$ 1,187</u>

- (1) Money market funds include investments in short-term debt securities, including U.S. Treasury bills and commercial paper with same day or next day liquidity.
- (2) Fixed income mutual funds include funds whose underlying investments include domestic and international corporate bonds, obligations issued or guaranteed by the U.S. government or its agencies, bankers acceptances, bank certificates of deposit, repurchase agreements, commercial paper, fixed income instruments denominated in currencies of emerging market countries and fixed income instruments represented by forwards or derivatives including options, future contracts, and swap agreements. All funds are traded in active markets and offer next day liquidity.
- (3) Equity funds include investments in common stock mutual funds with next day liquidity.
- (4) Privately held investments include common stock of a privately held company. There is no market for the common stock.
- (5) The Institute has classified the valuation of its interest rate swaps² as Level 2 within the fair value hierarchy. Over-the-counter derivatives that trade in liquid markets, such as interest rate swaps, model inputs (i.e. contractual terms, market prices, yield curves, credit curves, and measures of volatility) can generally be verified, and model selection does not involve significant management judgment.

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9. PROPERTY AND EQUIPMENT

A summary of property and equipment at June 30, 2025 and 2024 is as follows:

	2025	2024
Land	\$ 4,657	\$ 4,657
Building and improvements	244,169	234,483
Furniture & equipment, including computer software	<u>71,885</u>	<u>68,942</u>
	320,711	308,082
Less: Accumulated depreciation	<u>(171,751)</u>	<u>(158,928)</u>
Property and equipment, net	<u>\$ 148,960</u>	<u>\$ 149,154</u>

Depreciation expense was \$13,016 and \$12,983 in 2025 and 2024, respectively.

10. PLEDGES RECEIVABLE

Pledges receivable at June 30, 2025 and 2024 are summarized below:

	2025	2024
Pledges receivable:		
With donor restrictions	\$ 14,063	\$ 11,718
Without donor restrictions	<u>-</u>	<u>-</u>
	14,063	11,718
Less: Present value adjustment	(913)	(496)
Allowance for uncollectible pledges	<u>(1,544)</u>	<u>(1,544)</u>
Net pledges receivable	11,606	9,678
Less: Pledges due within one year	<u>(3,155)</u>	<u>(8,329)</u>
Pledges due in one to five years	<u>\$ 8,451</u>	<u>\$ 1,349</u>

The present value adjustments for 2025 and 2024 were made utilizing discount rates in effects at the time of the gift. The allowance for uncollectible pledges has been estimated based on management evaluation of each pledge's likelihood to be collected and using historical pledge write-off experience.

11. SIGNIFICANT CONCENTRATIONS OF CREDIT RISK

The Institute records patient receivables due for services provided to patients and others. The majority of these patients either qualify for federal/state assistance programs or have insurance through commercial insurance companies or managed care organizations. The Institute maintains reserves for potential losses and such losses have been within management's expectations.

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The mix of patient receivables due from patients and third-party payers at June 30, 2025 and 2024 are as follows:

	2025	2024
Medicaid	22.7 %	14.0 %
Medicaid managed care	4.0 %	4.6 %
Total Medicaid	26.7 %	18.6 %
Commercial insurance	28.6 %	27.5 %
Blue cross	28.7 %	27.9 %
Self-pay and other	12.0 %	15.3 %
Medicare	4.0 %	10.7 %
	100.0 %	100.0 %

12. ACCOUNTS PAYABLE AND ACCRUED EXPENSES

Accounts payable and accrued expenses at June 30, 2025 and 2024 are made up of the following:

	2025	2024
Accounts payable and PO accruals	\$ 11,552	\$ 10,835
Payroll payable	5,604	4,252
Accrued vacation	9,536	8,738
Performance incentive accruals	6,230	6,023
Workers' compensation, unemployment and health benefits	2,953	2,762
General and professional liability	3,389	2,684
Insurance advances and patient refunds	1,403	5,073
Other accrued expenses	3,335	6,077
	<u>\$ 44,001</u>	<u>\$ 46,444</u>

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13. DEBT

Long-Term Debt – (Bonds Payable and Bank Loans)

Bonds payable issued through the Maryland Health and Higher Educational Facilities Authority (“MHHEFA”) and Bank Loans at June 30, 2025 and 2024 consisted of the following:

	2025	2024
MHHEFA Series 2017A Bonds	\$ 19,136	\$ 19,838
MHHEFA Series 2017B Bonds	20,786	21,951
MHHEFA Series 2020 Bonds	7,380	8,890
MHHEFA Series 2023 Bonds	17,500	17,500
2020 Taxable Bank Loan	6,890	8,026
	<u>71,691</u>	<u>76,205</u>
Less: Current portion	(4,727)	(4,513)
Less: Unamortized deferred financing costs	<u>(547)</u>	<u>(616)</u>
Long term debt, net	<u>\$ 66,417</u>	<u>\$ 71,076</u>

The Series 2017A Bonds issued through MHHEFA were privately placed in March 2017 with CapitalOne Municipal Funding through a \$23,000 nonbank qualified term loan with a 25-year amortization and a bank commitment maturity date of April 1, 2027. Principal and interest payments are due in monthly installments on the first day of each month. Principal payments began on April 1, 2019. Terms of the loan agreement called for an original fixed rate of interest of 3.21%. Due to the change in the maximum federal corporate tax rate, the loan agreement was amended in May 2018, with a fixed rate of interest of 3.79%.

The Series 2017B Bonds issued through MHHEFA were privately placed with Truist Bank (formerly BB&T) through a \$27,510 term loan with a maturity date of April 1, 2027. The loan is being amortized through March 1, 2037. Terms of the loan agreement call for interest to be paid based on a percentage of 30-day LIBOR plus a credit spread. On August 20, 2021, the terms of 2017B Bonds were amended by Truist Bank to extend the bank commitment date through August 2030 and add an interest rate floor. On December 1, 2021 an amendment was made to the financing agreement to change the interest rate basis from 30-day LIBOR to SOFR and to remove the interest rate floor. Principal and interest payments continue to be due in monthly installments.

The Series 2020 Bonds issued through MHHEFA were privately placed through a \$14,300 term loan with Fulton Bank. Terms of the Series 2020 Bonds call for 10-year bank commitment with amortization continuing through July 1, 2036. Principal and interest are to be paid monthly with interest determined based on an index floating rate plus a credit spread and subject to an interest rate floor.

On April 3, 2023, the Institute closed on the MHEFFA Series 2023 Bonds. The Series 2023 Bonds issued through MHEFFA refinanced the Series 2013 Bonds and included \$3,000 in new money. The bonds were privately placed with Truist Bank through a \$17,500 term loan with a maturity date of July 1, 2033. Principal and interest are to be paid monthly with interest determined based on an index floating rate plus a credit spread.

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The 2020 Taxable Bank Loan was closed with Truist Bank on August 20, 2020 in the amount of \$10,250 and refunded a \$10,000 short-term loan plus closing costs. Terms of the 2020 Taxable Bank Loan include a 5-year bank commitment with a 10-year amortization. Principal and interest are to be paid monthly with interest determined based on an index floating rate plus a credit spread and subject to an interest rate floor. On December 1, 2021 an amendment to the loan agreement was made to change the interest rate basis from 30-day LIBOR to SOFR.

The obligated group for Bonds Payable and Bank Loan (the “Debt”) include Kennedy Krieger Institute, Inc., and each of its affiliated entities. Bonds Payable were issued in parity and contain certain restrictions on the Institute’s ability to incur additional indebtedness, restrict its use of facilities, maintain stipulated insurance coverage, and maintain a rate structure sufficient to meet its total annual cash requirements. The Institute must maintain compliance with certain debt covenants contained in the bond and loan agreements. At June 30, 2025 and 2024, the Institute was in compliance with all debt covenants in accordance with these agreements.

The aggregate future maturities of Bonds Payable and Bank Loan over the next five years and thereafter are summarized below at June 30, 2025.

2026	\$	4,727
2027		4,941
2028		5,145
2029		5,413
2030		5,642
Thereafter		45,823
	\$	<u>71,691</u>

Unamortized deferred bond financing costs of \$547 in 2025 and \$616 in 2024 are netted against Long-term debt. Amortization expense was \$68 and \$143 in 2025 and 2024, respectively.

Line of Credit

The Institute maintains a working capital line of credit with Truist bank. The committed amount under the line of credit is \$20,000 with the commitment extended through November 16, 2025. Total draws against the line of credit were \$8,517 and \$0 at June 30, 2025 and 2024, respectively. The line of credit is secured by a pledge on the revenues of the Institute and debt covenant requirements are consistent with Long-term debt.

14. LEASES

The Institute has operating and financing leases for medical and corporate offices, schools, and certain medical and technology equipment.

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Real estate lease agreements typically have initial terms of 5 to 15 years and typically include one or more options to renew that can extend the lease term for an additional 5 to 10 years. The Institute believes that it is reasonably likely that the options to extend will be exercised based on past history, therefore, the option periods were included in the lease terms when calculating the ROU assets and liabilities. Equipment lease agreements typically have initial terms of 3 to 5 years and usually do not have renewal options. The Institute uses its incremental borrowing rate in calculating the ROU assets and lease liabilities for all operating leases since no implicit rate is contained in the lease agreements.

The following table presents operating and finance related assets and liabilities at June 30, 2025:

Balance Sheet Classification		2025	2024
Assets:			
Operating leases	Operating lease right of use asset	\$ 42,412	\$ 45,483
Financing leases	Property and equipment, net	<u>1,604</u>	<u>520</u>
Total lease assets		<u>\$ 44,016</u>	<u>\$ 46,003</u>
Liabilities:			
Current:			
Operating leases	Current portion of lease liability	\$ 3,395	\$ 3,229
Financing leases	Current portion of lease liability	<u>769</u>	<u>57</u>
Total current lease liabilities		<u>4,164</u>	<u>3,286</u>
Noncurrent:			
Operating leases	Lease liability, net of current portion	41,152	43,973
Financing leases	Lease liability, net of current portion	<u>921</u>	<u>-</u>
Total noncurrent lease liabilities		<u>42,073</u>	<u>43,973</u>
Total lease liabilities		<u>\$ 46,237</u>	<u>\$ 47,259</u>

The components of lease cost for the period ended June 30, 2025 are as follows:

Statement of Operations Classification		2025	2024
Operating lease cost	Lease expense	\$ 4,600	\$ 4,541
Variable lease cost	Lease expense	676	701
Financing lease cost:			
Amortization of ROU assets	Depreciation & amortization	578	173
Interest on lease liabilities	Interest	<u>56</u>	<u>16</u>
Total lease cost		<u>\$ 5,910</u>	<u>\$ 5,431</u>

Expenses that are generally variable, such as common area maintenance and real estate taxes are included in Variable lease cost above.

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Additional lease information as of and for the period ended June 30 are as follows:

	2025	2024
Weighted average remaining lease term:		
Operating leases	12.5 years	13.2 years
Financing leases	2.3 years	0.3 years
Weighted average discount rate:		
Operating leases	3.5%	3.5%
Financing leases	3.9%	10.0%

Supplemental cash flow information related to leases for the period ended June 30 are as follows:

	2025	2024
Cash paid for amounts included in the measurement of lease liabilities:		
Operating cash flows from operating leases	\$ 4,830	\$ 4,462
Operating cash flows from finance leases	56	16
Financing cash flows from finance leases	506	278
ROU assets obtained on:		
Operating lease commitments	\$ 4,438	\$ 611
Financing lease commitments	2,139	-

The following table reconciles the undiscounted cash flows to the operating and financing lease liabilities at June 30, 2025:

Year Ended June 30,	Operating Lease	Financing Lease	Total
2026	\$ 4,893	\$ 819	\$ 5,712
2027	4,865	756	5,622
2028	4,968	189	5,157
2029	4,432	-	4,432
2030	4,482	-	4,482
Thereafter	32,283	-	32,283
Total lease payments	55,924	1,764	57,688
Less: Imputed interest	(11,377)	(74)	(11,451)
Total lease obligations	44,547	1,690	46,237
Less: Current obligations	(3,395)	(769)	(4,164)
Noncurrent obligations	\$ 41,152	\$ 921	\$ 42,073

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15. RETIREMENT PLANS

The Institute maintains defined benefit and defined contribution plans covering substantially all of its employees.

Defined Benefit Plan

The Institute's defined benefit pension plan (the "plan") provides benefits to staff-level employees based on years of service and the employees' final average compensation. The Institute's policy is to annually fund the amount necessary to meet minimum funding requirement under ERISA. As the plan was above minimum funding requirements, no contributions were made for 2025 and 2024. The plan was amended effective April 1, 2019 to allow lump sum payments to employees hired before July 1, 1989 and to allow in-service distributions to Plan participants who reach normal retirement age while still employed.

The net periodic benefit cost calculated in accordance with current guidance for employer's accounting for pension obligations is (\$650) and (\$866) for 2025 and 2024, respectively. The service cost components of net periodic pension cost is reported within salaries, wages and benefits on the Consolidated Statements of Operations and Changes in Net Assets.

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The following table sets for the plan's funded status and benefit obligations recognized in the Institute's consolidated financial statements at June 30, 2025 and 2024:

	2025	2024
Change in benefit obligation:		
Benefit obligation at beginning of year	\$ 39,945	\$ 41,974
Service cost	254	292
Interest cost	2,139	2,139
Actuarial (gain)/loss	(141)	(1,513)
Benefits paid from the plan	(1,919)	(2,947)
Plan settlements	-	-
Projected benefit obligation at end of year	<u>40,278</u>	<u>39,945</u>
Change in plan assets:		
Fair value of plan assets at beginning of year	47,802	46,319
Actual return on plan assets	4,593	4,429
Employer contribution	-	-
Benefits paid from the plan	(1,919)	(2,946)
Plan settlements	-	-
Fair value of plan assets at end of year	<u>50,476</u>	<u>47,802</u>
Funded status at end of year	<u>\$ 10,198</u>	<u>\$ 7,857</u>
Amounts recognized in the consolidated balance sheets:		
Non current assets	\$ 10,197	\$ 7,857
Amounts recognized in net assets without donor restrictions:		
Net actuarial loss/(gain)	\$ (229)	\$ 1,462
Information for pension plans with a accumulated benefit obligation in excess of plan assets:		
Projected benefit obligation	\$ 40,279	\$ 39,945
Accumulated benefit obligation	40,279	39,945
Fair value of assets	50,476	47,802
Components of net periodic pension cost:		
Service cost	\$ 254	\$ 292
Interest cost	2,139	2,139
Expected return on plan assets	(3,043)	(3,297)
Recognized net actuarial (gain)/loss	-	-
Effect of settlement	-	-
Net periodic pension cost	<u>\$ (650)</u>	<u>\$ (866)</u>
Other changes in plan assets and benefit obligations recognized in net assets without donor restrictions:		
Net actuarial loss/(gain)	\$ (229)	\$ 1,462
Total recognized in net periodic benefit cost and net assets without donor restrictions	\$ (879)	\$ 596

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The estimated net loss for the defined benefit pension plan that will be amortized from Net assets without donor restrictions into net periodic benefit cost over the next 12 months are \$0.

Assumptions:

	June 30,	
	2025	2024
Weighted-average assumptions used to determine benefit obligation at:		
Discount rate	5.55%	5.49%
Rate of compensation increase	N/A	N/A

	June 30,	
	2025	2024
Weighted-average assumptions used to determine net periodic benefits cost for years ended:		
Discount rate	5.49%	5.22%
Expected long-term return on plan assets	6.50%	7.00%
Rate of compensation increase	N/A	N/A

Cash Flows:

Contributions: The expected contributions to be made during the 2026 fiscal year are \$0.

Estimated future benefit payments to be paid for fiscal year ending:

2026	\$	2,160
2027		2,268
2028		2,364
2029		2,446
2030		2,528
2031-2035		13,835

The discount rate assumption for fiscal years ending 2025 and 2024 was based on the FTSE Pension Above-Median Discount Curve as of June 30, 2025 and 2024. The mortality tables used in fiscal year 2025 and 2024 are based on the MP-2021 projection scale.

In determining the expected long-term rate of return on plan assets, the Institute evaluated the historical long-term rate of return for each class of asset in determining an acceptable overall range of expected returns for the plan.

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The following tables present fair value measurements for plan assets as of June 30, 2025 and 2024 by the valuation hierarchy as defined in footnote 9 and also includes the liquidity aspects of each investment:

Fair Value of Investments as of June 30, 2025:

	Level 1	Level 2	Level 3	Total Fair Value
Investments:				
Money market funds (1)	\$ 496	\$ -	\$ -	\$ 496
Fixed income mutual funds (2)	37,419	-	-	37,419
Equity securities and funds (3)	12,561	-	-	12,561
Total investments	<u>\$ 50,476</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 50,476</u>

Fair Value of Investments as of June 30, 2024:

	Level 1	Level 2	Level 3	Total Fair Value
Investments:				
Money market funds (1)	\$ 115	\$ -	\$ -	\$ 115
Fixed income mutual funds (2)	15,440	-	-	15,440
Equity securities and funds (3)	32,247	-	-	32,247
Total investments	<u>\$ 47,802</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 47,802</u>

- (1) Money market funds include investments in short-term debt securities, including US Treasury bills and commercial paper with same day or next day liquidity.
- (2) Fixed income mutual funds include funds whose underlying investments include domestic and international corporate bonds, obligations issued or guaranteed by the U.S. government or its agencies, bankers acceptances, bank certificates of deposit, repurchase agreements, commercial paper, fixed income instruments denominated in currencies of emerging market countries and fixed income instruments represented by forwards or derivatives including options, future contracts, and swap agreements. All funds are traded in active markets with next day liquidity.
- (3) Equity funds include investments in common stock mutual funds and are traded in active markets with next day liquidity.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
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(in thousands)

The plan's target allocations and actual asset allocation at June 30, 2025 by asset category, was as follows:

	Target Allocations		Actual Allocation	
	Pre de-risking	Post de-risking	2025	2024
Money market funds	0%	0%	0.9%	0.2 %
Equities	65%	25%	24.9%	67.5 %
Fixed income	35%	75%	74.2%	32.3 %
	<u>100%</u>	<u>100%</u>	<u>100%</u>	<u>100.0 %</u>

Given the current overfunded status of the plan, the Institute considered and implemented a de-risking strategy in 2025 that adopts a liability-driven investment approach in managing plan assets. This approach hibernates the plan for the foreseeable future using fixed income assets with a duration approximately equal to the liability duration to hedge the interest rate risk to the liability valuation, while investing any surplus assets above the plan liability in growth (equity) assets.

Defined Contribution Plan

The Institute maintains a qualified defined contribution retirement plan which is in compliance with section 401(k) of the Internal Revenue Code (IRC). The 401(k) plan is active and available to all employees (including all faculty, senior staff members, and trainees) and provides for up to a 50% employer match on employee contributions up to certain levels of compensation. During 2025 and 2024, the aggregate contributions to the 401(k) plan were \$24,437 and \$22,491.

Deferred Compensation Plan

The Institute also offers a nonqualified deferred compensation plan (457(b) of the IRC) for certain of its executives which allows for the deferral of compensation up to IRS limits. A deferred compensation balance of \$3,512 and \$3,006 in fiscal years 2025 and 2024, respectively, was reported in Investments limited as to use in the Consolidated Balance Sheet. An associated liability of an equal amount is included in Other long-term liabilities in the Consolidated Balance Sheet. The Institute makes no contributions to the Deferred Compensation Plan.

16. INTEREST RATE SWAP

The Institute manages the fixed/variable mix of its debt portfolio, including hedging exposure to increasing interest expense on variable rate debt, by utilizing interest rate swaps. The Institute maintains two separate fixed payer interest rate swap agreements which hedge the variable interest rate risk on the majority of the outstanding balance of the Series 2020, Series 2017B and Series 2023 Bonds. Under the terms of the agreements with the swap counterparties, the Institute pays a fixed rate of 3.636% (Series 2017B and Series 2020) and 3.452% (Series 2023) and receives a percentage of an applicable variable reference rate on notional amounts that reduce annually until July 2036 and July 2033, respectively. Notional amounts of \$46,793 and \$48,423 were effective June 30, 2025 and 2024, respectively. Under the terms of the agreements, no collateral requirements exist on the part of the Institute.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

The fair value of the interest rate swaps and the related unrealized (losses) were as follows as of June 30, including the classification on the Consolidated Balance Sheets and Statements of Operations:

	Fair Market Value	
	2025	2024
Interest rate swap (Wells Fargo Bank)	\$ 1,997	\$ 1,755
Interest rate swap (Truist Bank)	(156)	(568)
Interest rate swap liability, net	<u>\$ 1,841</u>	<u>\$ 1,187</u>
Amount Recognized In Nonoperating Activity		
Unrealized gain/(loss) on interest rate swap valuation	\$ (653)	\$ 886
Interest rate swap payments	<u>108</u>	<u>300</u>
Total	<u>\$ (545)</u>	<u>\$ 1,186</u>

17. NET ASSETS WITH DONOR RESTRICTIONS

Net assets with donor restrictions were held for the following purposes at June 30, 2025 and 2024:

	2025	2024
Capital campaigns	\$ 22,189	\$ 17,355
Research and clinical projects	24,173	26,355
Perpetual in nature	<u>4,080</u>	<u>2,635</u>
	<u>\$ 50,442</u>	<u>\$ 46,345</u>

During 2025 and 2024, net assets with donor restrictions were released by satisfying donor restrictions in the following amounts:

	2025	2024
Property and equipment	\$ 2,126	\$ 7,026
Operating activities	<u>5,157</u>	<u>7,929</u>
Total	<u>\$ 7,283</u>	<u>\$ 14,955</u>

18. SELF INSURANCE

Professional and General Liability

The Institute maintains a self-insurance trust (the "Trust") for general and professional liability to cover liability claims arising out of the ordinary course of its business. Excess coverage with an insurance company is in place to cover losses above self-insured retention levels.

Kennedy Krieger Institute, Inc., and Affiliates
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June 30, 2025 and 2024
(in thousands)

Assets in the Trust are to provide for payment of professional and general liability claims and expenses. Potential losses from asserted and unasserted claims are accrued based on estimates that incorporate the Institute's past experience, as well as other considerations, including the nature of each claim or incident, applicable insurance coverage and relevant trend factors.

An accrued liability related to asserted and unasserted self-insured general and professional liability claims of \$3,389 and \$2,684 have been recorded as of June 30, 2025 and 2024 and are included in Accounts payable and accrued expenses on the Consolidated Balance Sheets. Investments in the Trust have a market value of \$6,988 and \$6,187 at June 30, 2025, and 2024, respectively, and are reported in Investments limited as to use on the Consolidated Balance Sheets.

Workers' Compensation, Unemployment and Health Benefits

The Institute self-insures its workers' compensation, unemployment and employee health and dental benefits. Losses from claims identified by the Institute, as well as provisions for estimated losses for incurred but not reported incidents, are accrued based on estimates that incorporate the past experience of the Institute, as well as other considerations, including the nature of the claims or incidents and relevant trend factors. An accrued liability of \$2,953 and \$2,762 has been recorded on June 30, 2025, and 2024, respectively, for these self-insured plans and is included in Accounts payable and accrued expenses on the Consolidated Balance Sheets.

19. COMMITMENTS AND CONTINGENCIES

Litigation

The Institute is involved in claims and litigation on professional liability and personnel matters that arise in the ordinary course of its business. This litigation is not expected to result in losses that exceed insurance limits or have a materially adverse effect on the Institute's financial position.

Charitable Gift Annuities

The Institute has received charitable gift annuities from donors from which the Institute has guaranteed payments to the donor on a quarterly basis until the donor's death.

The Institute has recorded gift annuities, net of future annuity payments, consistent with the rates adopted by the American Council on Gift Annuities at the time of issuance of the gift annuity. Gift annuities with a market value of \$442 and \$450 have been recorded in 2025 and 2024. Maryland Insurance Commission required reserves for annuity payments are \$280 and \$294 in 2025 and 2024. Assets maintained on outstanding annuity agreements exceed the amount of the Maryland Insurance Commission required reserve.

20. FUNCTIONAL EXPENSES

The Institute provides specialty pediatric health care services, conducts laboratory and clinical research, operates special education school programs, and administers community-based services, conducts fundraising activities, and provides institutional support. Costs not directly attributable to a function, including depreciation and interest, are allocated to function based on square footage.

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Consolidated Financial Statements
June 30, 2025 and 2024
(in thousands)

Expenses related to providing these services are as follows:

June 30, 2025						
	Healthcare	Research	Education/ Community Svcs	Fundraising	Institutional Support	Total
Salaries, wages and benefits	\$ 187,766	\$ 32,874	\$ 50,756	\$ 4,180	\$ 39,720	\$ 315,297
Supplies and other	28,910	15,418	5,524	2,492	26,954	79,298
Rent	2,649	538	1,490	24	576	5,276
Interest	1,782	362	1,002	16	387	3,550
Depreciation and amortization	6,534	1,327	3,675	60	1,420	13,016
Total	<u>\$ 227,641</u>	<u>\$ 50,520</u>	<u>\$ 62,448</u>	<u>\$ 6,772</u>	<u>\$ 69,056</u>	<u>\$ 416,437</u>

June 30, 2024						
	Healthcare	Research	Education/ Community Svcs	Fundraising	Institutional Support	Total
Salaries, wages and benefits	\$ 171,777	\$ 29,363	\$ 46,638	\$ 2,357	\$ 34,875	\$ 285,010
Supplies and other	28,316	15,997	6,430	1,542	23,529	75,814
Rent	2,602	520	1,495	24	601	5,242
Interest	2,114	422	1,215	19	488	4,258
Depreciation and amortization	6,444	1,287	3,704	59	1,488	12,982
Total	<u>\$ 211,253</u>	<u>\$ 47,589</u>	<u>\$ 59,482</u>	<u>\$ 4,001</u>	<u>\$ 60,981</u>	<u>\$ 383,306</u>

21. SUBSEQUENT EVENTS

The Institute has evaluated subsequent events through September 25, 2025 which is the date the Consolidated Financial Statements were issued. There have been no events subsequent to that date that needed to be disclosed.



Report of Independent Auditors

To the Board of Directors of Kennedy Krieger Institute, Inc., and Affiliates,

We have audited the consolidated financial statements of Kennedy Krieger Institute, Inc., and Affiliates as of and for the year ended June 30, 2025, and our report thereon appears on page 1 of this document. That audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The consolidating information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves and other additional procedures, in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated, in all material respects, in relation to the consolidated financial statements taken as a whole. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position, results of operations and cash flows of the individual companies and is not a required part of the consolidated financial statements. Accordingly, we do not express an opinion on the financial position, results of operations and cash flows of the individual companies.

PricewaterhouseCoopers LLP

PricewaterhouseCoopers LLP
Baltimore, MD
September 25, 2025

SUPPLEMENTAL CONSOLIDATING FINANCIAL STATEMENTS

Kennedy Krieger Institute, Inc., and Affiliates

Consolidating Balance Sheet Information

June 30, 2025

	Kennedy Krieger Hospital, Inc	Hugo W. Moser Research Institute at Kennedy Krieger, Inc	Kennedy Krieger Education & Community Services, Inc.	Kennedy Krieger Foundation Inc.	Pact: Helping Children with Special Needs, Inc.	Madison Street Properties Inc.	Combining Eliminations	Combined Total
Assets:								
Current assets:								
Cash and cash equivalents	\$ 1,496,003	\$ -	\$ -	\$ 13,517,918	\$ 352,620	\$ -	\$ -	\$ 15,366,542
Patient receivable, net	33,696,270	-	2,083,309	-	128,847	-	-	35,908,426
Grants and contract receivable	488,066	9,786,741	858,375	-	1,290,403	-	-	12,423,585
Tuition receivable	-	-	7,779,619	-	-	-	-	7,779,619
Pledges receivable, due in 1 year	11,000	20,000	10,000	3,113,856	-	-	-	3,154,856
Due from affiliates	84,720,852	-	11,641,276	-	-	-	(96,362,128)	-
Prepaid expenses and other	4,781,051	1,320,302	373,808	7,183	1,697	-	(185,000)	6,299,039
Total current assets	<u>125,193,242</u>	<u>11,127,042</u>	<u>22,746,387</u>	<u>16,638,957</u>	<u>1,773,566</u>	<u>-</u>	<u>(96,547,128)</u>	<u>80,932,067</u>
Noncurrent assets:								
Property and equipment, net	-	-	-	-	-	148,960,411	-	148,960,411
Board designated endowment	-	-	-	76,274,794	614,750	-	-	76,889,544
Right of use asset	-	-	-	-	-	42,411,506	-	42,411,506
Investments limited as to use	10,500,168	-	-	1,902,751	-	-	-	12,402,919
Pension assets	10,197,246	-	-	-	-	-	-	10,197,246
Pledge receivable, net due more than 1 year	2,296,661	35,883	8,795	6,109,338	-	-	-	8,450,677
Total noncurrent assets	<u>22,994,075</u>	<u>35,883</u>	<u>8,795</u>	<u>84,286,883</u>	<u>614,750</u>	<u>191,371,917</u>	<u>-</u>	<u>299,312,304</u>
Total assets	<u>\$148,187,317</u>	<u>\$ 11,162,925</u>	<u>\$ 22,755,183</u>	<u>\$100,925,840</u>	<u>\$ 2,388,317</u>	<u>\$191,371,917</u>	<u>\$ (96,547,128)</u>	<u>\$380,244,371</u>
Liabilities and Net Assets:								
Current liabilities:								
Accounts payable and accrued expenses	\$ 41,821,537	\$ 471,547	\$ 181,359	\$ 5,357	\$ 25,084	\$ 1,496,150	\$ -	\$ 44,001,033
Line of Credit	8,517,476	-	-	-	-	-	-	8,517,476
Deferred grant revenue	127,259	1,902,901	395,183	-	11,297	-	-	2,436,641
Due to affiliates	-	40,747,524	-	15,704,412	221,101	39,689,091	(96,362,128)	-
Current portion of long-term lease liabilities	-	-	-	-	-	4,163,759	-	4,163,759
Current portion of long-term liabilities	-	-	-	-	-	4,727,005	-	4,727,005
Total current liabilities	<u>50,466,272</u>	<u>43,121,972</u>	<u>576,542</u>	<u>15,709,769</u>	<u>257,482</u>	<u>50,076,004</u>	<u>(96,362,128)</u>	<u>63,845,913</u>
Noncurrent liabilities:								
Long term debt, net	-	-	-	-	-	66,417,126	-	66,417,126
Interest rate swap accrual	-	-	-	-	-	1,840,490	-	1,840,490
Lease liability	-	-	-	-	-	42,073,498	-	42,073,498
Other long-term liabilities	3,511,742	-	-	-	-	-	-	3,511,742
Total long-term liabilities	<u>3,511,742</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>110,331,115</u>	<u>-</u>	<u>113,842,857</u>
Total liabilities	<u>53,978,015</u>	<u>43,121,972</u>	<u>576,542</u>	<u>15,709,769</u>	<u>257,482</u>	<u>160,407,119</u>	<u>(96,362,128)</u>	<u>177,688,770</u>
Net assets:								
Without donor restrictions	84,593,648	(41,212,871)	11,936,387	65,349,997	666,618	30,964,798	(185,000)	152,113,578
With donor restrictions	9,615,655	9,253,824	10,242,254	19,866,074	1,464,217	-	-	50,442,023
Total net assets	<u>94,209,303</u>	<u>(31,959,047)</u>	<u>22,178,641</u>	<u>85,216,071</u>	<u>2,130,835</u>	<u>30,964,798</u>	<u>(185,000)</u>	<u>202,555,601</u>
Total liabilities and net assets	<u>\$148,187,317</u>	<u>\$ 11,162,925</u>	<u>\$ 22,755,183</u>	<u>\$100,925,840</u>	<u>\$ 2,388,317</u>	<u>\$191,371,917</u>	<u>\$ (96,547,128)</u>	<u>\$380,244,371</u>

Kennedy Krieger Institute, Inc., and Affiliates
Consolidating Statement of Operations
Year Ended June 30, 2025

	Kennedy Krieger Children's Hospital, Inc	Hugo W. Moser Research Institute at Kennedy Krieger, Inc	Kennedy Krieger Education & Community Services, Inc.	Kennedy Krieger Foundation Inc.	Pact: Helping Children with Special Needs, Inc.	Madison Street Properties Inc.	Combining Eliminations	Combined Total
Operating revenues:								
Patient service revenue, net	\$270,477,461	\$ 3,904,390	\$ 6,054,923	\$ -	\$ 681,105	\$ -	\$ 56,517	\$281,174,396
Tuition revenue	-	-	61,358,329	-	-	-	-	61,358,329
Grants and contract revenue	3,394,795	44,245,838	4,466,759	-	7,843,651	-	-	59,951,043
Net assets released for operating activities	1,113,400	2,718,962	818,432	114,372	392,266	-	-	5,157,433
Investment earnings used for operating activities	-	2,655,247	-	-	-	-	-	2,655,247
Unrestricted contributions from fundraising activities, net	(259,088)	(4,117)	581	1,589,590	37	-	-	1,327,004
Other operating revenues	691,676	2,650,673	114,200	-	418,069	44,693,777	(47,807,663)	760,732
Total operating revenues	275,418,244	56,170,994	72,813,224	1,703,963	9,335,128	44,693,777	(47,751,146)	412,384,184
Operating expenses:								
Salaries, wages and benefits	200,059,623	36,643,211	55,517,798	1,009,317	6,194,780	12,138,411	477,494	312,040,634
Supplies, purchased services and other	41,669,900	21,000,657	8,613,548	527,840	3,006,564	10,714,030	(8,277,264)	77,255,275
Depreciation	-	-	-	-	-	13,015,752	-	13,015,752
Lease expense	26,151,442	5,742,637	7,670,142	223,191	163,965	5,275,911	(39,951,376)	5,275,912
Interest	-	-	-	-	-	3,549,673	-	3,549,673
Total operating expenses	267,880,965	63,386,506	71,801,487	1,760,348	9,365,309	44,693,777	(47,751,146)	411,137,246
Operating revenues over (under) expenses	7,537,279	(7,215,512)	1,011,737	(56,386)	(30,181)	-	-	1,246,938
Nonoperating activity:								
Investment return, net	907,337	-	-	5,606,248	63,915	-	-	6,577,500
Gain (loss) on interest rate swap	-	-	-	-	-	(544,919)	-	(544,919)
Restricted fundraising expenses	-	-	-	(3,833,535)	-	-	-	(3,833,535)
Net nonoperating activities	907,337	-	-	1,772,713	63,915	(544,919)	-	2,199,046
Excess of revenues (under) over expenses	\$ 8,444,616	\$ (7,215,512)	\$ 1,011,737	\$ 1,716,327	\$ 33,734	\$ (544,919)	\$ -	\$ 3,445,984

Kennedy Krieger Institute, Inc., and Affiliates

Consolidating Statement of Changes in Net Assets

Year Ended June 30, 2025

	Kennedy Krieger Children's Hospital, Inc	Hugo W. Moser Research Institute at Kennedy Krieger, Inc	Kennedy Krieger Education & Community Services, Inc.	Kennedy Krieger Foundation Inc.	Pact: Helping Children with Special Needs, Inc.	Madison Street Properties Inc.	Combining Eliminations	Combined Total
Unrestricted net assets:								
Excess of operating revenue over (under) operating expenses	\$ 8,444,616	\$ (7,215,512)	\$ 1,011,737	\$ 1,716,327	\$ 33,734	\$ (544,919)	\$ -	\$ 3,445,983
Net assets released from restrictions used for property and equipment	-	1,503,902	622,507	-	-	-	-	2,126,410
Nonoperating intercompany transfers	-	(1,503,902)	(622,507)	-	-	2,126,409	-	-
Change in funded status of defined benefit plan	2,594,612	-	-	-	-	-	-	2,594,612
Increase (decrease) in unrestricted net assets	11,039,228	(7,215,512)	1,011,737	1,716,327	33,734	1,581,490	-	8,167,005
Unrestricted net assets, beginning of year	73,554,421	(33,997,359)	10,924,650	63,633,671	632,885	29,383,307	(185,000)	143,946,575
Unrestricted net assets, end of year	84,593,649	(41,212,871)	11,936,387	65,349,998	666,619	30,964,797	(185,000)	152,113,580
Restricted net assets:								
Contributions from fundraising activities	3,911,553	2,946,654	1,702,694	2,461,606	358,765	-	-	11,381,272
Net assets released from restrictions used for:								
Operating activities	(1,113,400)	(2,718,962)	(818,432)	(114,372)	(392,266)	-	-	(5,157,432)
Purchases of property and equipment	-	(1,503,902)	(622,507)	-	-	-	-	(2,126,410)
Increase (decrease) in restricted net assets	2,798,153	(1,276,210)	261,755	2,347,234	(33,501)	-	-	4,097,430
Restricted net assets, beginning of year	6,817,501	10,530,034	9,980,499	17,518,840	1,497,717	-	-	46,344,591
Restricted net assets, end of year	9,615,654	9,253,824	10,242,254	19,866,074	1,464,216	-	-	50,442,021
Increase (decrease) in total net assets	13,837,381	(8,491,722)	1,273,492	4,063,561	233	1,581,490	-	12,264,435
Total net assets, beginning of year	80,371,922	(23,467,325)	20,905,149	81,152,511	2,130,602	29,383,307	(185,000)	190,291,166
Total net assets, end of year	\$ 94,209,303	\$ (31,959,047)	\$ 22,178,641	\$ 85,216,072	\$ 2,130,835	\$ 30,964,797	\$ (185,000)	\$202,555,601

Kennedy Krieger Institute, Inc., and Affiliates
Consolidating Balance Sheet Information
June 30, 2024

	Kennedy Krieger Children's Hospital, Inc	Hugo W. Moser Research Institute at Kennedy Krieger, Inc	Kennedy Krieger Education & Community Services, Inc.	Kennedy Krieger Foundation Inc.	Pact: Helping Children with Special Needs, Inc.	Madison Street Properties Inc.	Combining Eliminations	Combined Total
Assets:								
Current assets:								
Cash and cash equivalents	\$ 1,681,489	\$ -	\$ -	\$ 10,908,388	\$ 123,820	\$ -	\$ -	\$ 12,713,697
Patient receivable, net	31,232,274	-	1,775,535	-	50,575	-	-	33,058,384
Grants and contract receivable	277,262	8,886,316	482,146	-	2,704,861	-	-	12,350,586
Tuition receivable	-	-	7,936,284	-	-	-	-	7,936,284
Pledges receivable, due in 1 year	3,500	-	5,000	8,319,267	963	-	-	8,328,730
Due from affiliates	73,617,771	-	11,125,150	-	-	-	(84,742,921)	-
Prepaid expenses and other	4,628,252	1,081,899	185,000	8,170	1,697	67,174	(185,000)	5,787,192
Total current assets	111,440,549	9,968,215	21,509,115	19,235,825	2,881,916	67,174	(84,927,921)	80,174,873
Noncurrent assets:								
Property and equipment, net	-	-	-	-	-	149,154,672	-	149,154,672
Board designated endowment	-	-	-	70,230,257	550,835	-	-	70,781,092
Right of use asset	-	-	-	-	-	45,483,084	-	45,483,084
Investments limited as to use	9,192,654	-	-	1,992,076	-	-	-	11,184,730
Pension assets	7,856,556	-	-	-	-	-	-	7,856,556
Pledge receivable, net due more than 1 year	9,250	-	13,214	1,326,038	-	-	-	1,348,502
Total noncurrent assets	17,058,460	-	13,214	73,548,371	550,835	194,637,756	-	285,808,637
Total assets	\$128,499,009	\$ 9,968,215	\$ 21,522,329	\$ 92,784,196	\$ 3,432,751	\$194,704,930	\$ (84,927,921)	\$365,983,509
Liabilities and Net Assets:								
Current liabilities:								
Accounts payable and accrued expenses	\$ 45,076,766	\$ 199,188	\$ 80,151	\$ 43,350	\$ 54,498	\$ 990,381	\$ -	\$ 46,444,334
Line of Credit	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
Deferred grant revenue	(12,299)	1,671,366	537,028	-	10,770	-	-	2,206,864
Due to affiliates	-	31,564,986	-	11,588,336	1,236,882	40,352,717	(84,742,921)	-
Current portion of long-term lease liabilities	56,695	-	-	-	-	3,229,014	-	3,285,709
Current portion of long-term liabilities	-	-	-	-	-	4,513,405	-	4,513,405
Total current liabilities	45,121,163	33,435,540	617,179	11,631,686	1,302,150	49,085,517	(84,742,921)	56,450,312
Noncurrent liabilities:								
Long term debt, net	-	-	-	-	-	71,075,754	-	71,075,754
Interest rate swap accrual	-	-	-	-	-	1,187,149	-	1,187,149
Lease liability	-	-	-	-	-	43,973,202	-	43,973,202
Other long-term liabilities	3,005,924	-	-	-	-	-	-	3,005,924
Total long-term liabilities	3,005,924	-	-	-	-	116,236,106	-	119,242,030
Total liabilities	48,127,087	33,435,540	617,179	11,631,686	1,302,150	165,321,622	(84,742,921)	175,692,342
Net assets:								
Without donor restrictions	73,554,421	(33,997,359)	10,924,649	63,633,670	632,884	29,383,308	(185,000)	143,946,573
With donor restrictions	6,817,502	10,530,034	9,980,500	17,518,840	1,497,717	-	-	46,344,594
Total net assets	80,371,922	(23,467,324)	20,905,149	81,152,510	2,130,601	29,383,308	(185,000)	190,291,167
Total liabilities and net assets	\$128,499,009	\$ 9,968,215	\$ 21,522,328	\$ 92,784,196	\$ 3,432,751	\$194,704,931	\$ (84,927,921)	\$365,983,509

Kennedy Krieger Institute, Inc., and Affiliates
Consolidating Statement of Operations
Year Ended June 30, 2024

	Kennedy Krieger Children's Hospital, Inc	Hugo W. Moser Research Institute at Kennedy Krieger, Inc	Kennedy Krieger Education & Community Services, Inc.	Kennedy Krieger Foundation Inc.	Pact: Helping Children with Special Needs, Inc.	Madison Street Properties Inc.	Combining Eliminations	Combined Total
Operating revenues:								
Patient service revenue, net	\$246,356,651	\$ 3,524,823	\$ 5,013,640	\$ -	\$ 516,891	\$ -	\$ -	\$255,412,005
Tuition revenue	-	-	56,522,587	-	-	-	-	56,522,587
Grants and contract revenue	3,135,333	39,353,898	5,605,765	-	8,557,302	-	-	56,652,298
Net assets released for operating activities	1,929,766	4,816,875	702,597	208,352	236,029	-	-	7,893,619
Investment earnings used for operating activities	-	2,707,169	-	-	-	-	-	2,707,169
Unrestricted contributions from fundraising activities, net	-	-	-	1,568,126	-	-	-	1,568,126
Other operating revenues	174,700	1,895,301	76,635	-	381,711	45,002,709	(47,145,229)	385,827
Total operating revenues	251,596,450	52,298,066	67,921,224	1,776,478	9,691,933	45,002,709	(47,145,229)	381,141,631
Operating expenses:								
Salaries, wages and benefits	182,677,957	32,853,409	51,123,053	754,690	5,565,020	10,364,185	-	283,338,314
Supplies, purchased services and other	34,879,985	19,635,723	8,744,774	454,243	3,992,110	12,421,064	(5,171,580)	74,956,319
Depreciation	-	-	-	-	-	12,982,667	-	12,982,667
Lease expense	27,475,558	5,853,347	8,284,264	225,213	135,266	5,241,948	(41,973,649)	5,241,948
Interest	-	-	-	-	-	3,992,845	-	3,992,845
Total operating expenses	245,033,500	58,342,479	68,152,091	1,434,147	9,692,396	45,002,709	(47,145,229)	380,512,094
Operating revenues over (under) expenses	6,562,949	(6,044,413)	(230,867)	342,331	(463)	-	-	629,537
Nonoperating activity:								
Investment return, net	793,692	-	-	5,613,131	62,877	5,291	-	6,474,991
Gain (loss) on interest rate swap	-	-	-	-	-	1,185,879	-	1,185,879
Restricted fundraising expenses	-	-	-	(1,934,846)	-	-	-	(1,934,846)
Net nonoperating activities	793,692	-	-	3,678,285	62,877	1,191,170	-	5,726,024
Excess of revenues (under) over expenses	\$ 7,356,641	\$ (6,044,413)	\$ (230,867)	\$ 4,020,616	\$ 62,414	\$ 1,191,170	\$ -	\$ 6,355,561

Kennedy Krieger Institute, Inc., and Affiliates

Consolidating Statement of Changes in Net Assets

Year Ended June 30, 2024

	Kennedy Krieger Children's Hospital, Inc	Hugo W. Moser Research Institute at Kennedy Krieger, Inc	Kennedy Krieger Education & Community Services, Inc.	Kennedy Krieger Foundation Inc.	Pact: Helping Children with Special Needs, Inc.	Madison Street Properties Inc.	Combining Eliminations	Combined Total
Unrestricted net assets:								
Excess of operating revenue over (under) operating expenses	\$ 7,356,641	\$ (6,044,413)	\$ (230,867)	\$ 4,020,616	\$ 62,414	\$ 1,191,170	\$ -	\$ 6,355,561
Net assets released from restrictions used for property and equipment	-	3,459,208	3,406,169	-	160,681	-	-	7,026,058
Nonoperating intercompany transfers	-	(3,459,208)	(3,406,169)	-	(160,681)	7,026,058	-	-
Change in funded status of defined benefit plan	4,377,635	-	-	-	-	-	-	4,377,635
Increase (decrease) in unrestricted net assets	11,734,276	(6,044,413)	(230,867)	4,020,616	62,414	8,217,228	-	17,759,254
Unrestricted net assets, beginning of year	61,820,145	(27,952,946)	11,155,517	59,613,055	570,471	21,166,079	(185,000)	126,187,321
Unrestricted net assets, end of year	73,554,421	(33,997,359)	10,924,650	63,633,671	632,885	29,383,307	(185,000)	143,946,575
Restricted net assets:								
Contributions from fundraising activities	1,667,132	2,437,144	1,011,020	6,346,024	352,490	-	-	11,813,810
Net assets released from restrictions used for:								
Operating activities	(1,931,017)	(4,816,875)	(704,384)	(241,112)	(236,066)	-	-	(7,929,454)
Purchases of property and equipment	-	(3,459,208)	(3,406,169)	-	(160,681)	-	-	(7,026,058)
Increase (decrease) in restricted net assets	(263,885)	(5,838,939)	(3,099,533)	6,104,912	(44,257)	-	-	(3,141,702)
Restricted net assets, beginning of year	7,081,386	16,368,973	13,080,032	11,413,928	1,541,974	-	-	49,486,293
Restricted net assets, end of year	6,817,501	10,530,034	9,980,499	17,518,840	1,497,717	-	-	46,344,591
Increase (decrease) in total net assets	11,470,391	(11,883,353)	(3,330,400)	10,125,528	18,157	8,217,228	-	14,617,552
Total net assets, beginning of year	68,901,531	(11,583,973)	24,235,549	71,026,983	2,112,445	21,166,079	(185,000)	175,673,614
Total net assets, end of year	\$ 80,371,922	\$ (23,467,326)	\$ 20,905,149	\$ 81,152,511	\$ 2,130,602	\$ 29,383,307	\$ (185,000)	\$ 190,291,166

Kennedy Krieger Institute, Inc., and Affiliates
Notes to Supplemental Consolidating Financial Statements
June 30, 2025

1. Basis of Presentation and Accounting

The consolidating supplemental schedules have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

The Supplemental Consolidating Financial Statements presented on pages 35-40 were derived from and relate directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial positions and changes in net assets of the individual companies within the Institute and are not a required part of the consolidated financial statements. The individual affiliates within the Institute as presented within the supplemental consolidating financial statements are disclosed within Note 1 to the consolidated financial statements.